



OMA Energy Group

Agenda OMA Energy Group Meeting September 5, 2012

Welcome and Introductions

Barry McClelland
Chairman, OMA Energy Group
Honda of America Manufacturing

Eric L. Burkland
President
The Ohio Manufacturers' Association

- | | | |
|-------------------|--------------------------------|---|
| 10:00 a.m. | Mr. Andrew Ott | Senior Vice President - Markets, PJM |
| | Mr. Steve Herling | Vice President of Planning, PJM |
| | Mr. Kerry Stroup | Manager of Legislative and Regulatory Affairs, PJM |
| 11:30 a.m. | Chairman Todd Snitchler | Public Utilities Commission of Ohio |
| 12:30 p.m. | Lunch | |
| 1:00 p.m. | Discussion | |
| 2:00 p.m. | Adjourn | |



Public Utilities Commission

John R. Kasich, Governor
Todd A. Snitchler, Chairman

Commissioners

Paul A. Centolella
Cheryl Roberto
Steven D. Lesser
Andre T. Porter

Chairman Todd A. Snitchler **Term expires, April 10, 2014**

Chairman Todd A. Snitchler was appointed to the Public Utilities Commission of Ohio by Governor John Kasich in March 2011.

As chairman of the PUCO, Snitchler is the head of a 350-person agency that works to oversee the regulation of electric, natural gas, telecommunications, water, and commercial transportation in the state of Ohio. He is also the chairman of the Ohio Power Siting Board that reviews, evaluates, and approves the siting of electric generation plants and electric and natural gas transmission lines. Snitchler is a member of the National Association of Regulatory Utility Commissioners and serves as co-vice chair of the association's committees on gas, as well as serving on the committee on International Relations.

Before joining the Commission, Snitchler was elected to two terms in the Ohio House of Representatives, where he represented the 50th House District including parts of Stark County. In addition to serving in the Ohio Legislature, Snitchler was also an attorney in private practice. Snitchler is also a member of the Grove City College Alumni Council.

Chairman Snitchler received his bachelor's degree in history and secondary education/social science from Grove City College and his law degree from the University of Akron School of Law, where he served as executive editor of the *Akron Law Review*. He is a graduate of Leadership Stark County's 20th Class and an active member of The Chapel in North Canton.

Snitchler lives in Uniontown with his wife Melanie, with whom he has two children.



Andrew L. Ott

Sr. Vice President – Markets




Andrew L. Ott is senior vice president of Markets for PJM Interconnection. He also serves as a board member for PJM Technologies and PJM Environmental Information Services. Mr. Ott has been with PJM for more than 15 years and is responsible for executive oversight of PJM's Market Operations, Market Strategy, Member Training, State Relations, Customer Relations and Performance Compliance divisions. He was responsible for design and implementation of PJM's wholesale electricity markets including the PJM Locational Marginal Pricing, Financial Transmission Rights, Day-Ahead Energy Market and Capacity Market systems.

Mr. Ott has extensive experience in energy market restructuring, including electricity market design and implementation issues, and in power-system engineering applications. Mr. Ott serves on the board of directors on the Wholesale Electricity Quadrant of the North American Energy Standards Board. He serves as the US representative and working group chair for the CIGRE (International Council on Large Electric Systems) C5 Study Committee on Electricity Markets and Regulation.

Prior to joining PJM, Mr. Ott was employed by GPU for 13 years in transmission planning and operations.

Mr. Ott received a Bachelor of Science in Electrical Engineering from Pennsylvania State University. He also received a Master of Science in Applied Statistics from Villanova University.

PJM Interconnection, founded in 1927, ensures the reliability of the high-voltage electric power system serving 58 million people in all or parts of Delaware, Illinois, Indiana, Kentucky, Maryland, Michigan, New Jersey, North Carolina, Ohio, Pennsylvania, Tennessee, Virginia, West Virginia and the District of Columbia. PJM coordinates and directs the operation of the region's transmission grid, which includes 61,000 miles of transmission lines; administers a competitive wholesale electricity market; and plans regional transmission expansion improvements to maintain grid reliability and relieve congestion. Visit PJM at www.pjm.com.



An Introduction to PJM: Focus on its Markets, Planning, and Their Implications for Ohio *for* The Ohio Manufacturers' Association

PJM and Its Markets

Andrew Ott
Sr. Vice President, Markets
PJM Interconnection
September 5, 2012

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What is a Regional Transmission Organization?

- An independent entity that is responsible for:
 - Operating competitive wholesale markets
 - Administering transmission tariff
 - Safe and reliable operation of regional power grid
 - Ensuring competitive open access to transmission where no member or member group has undue influence
- RTO owns no transmission or generation assets and has no financial interest in the wholesale market or in any of the market participants


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 PJM' Role

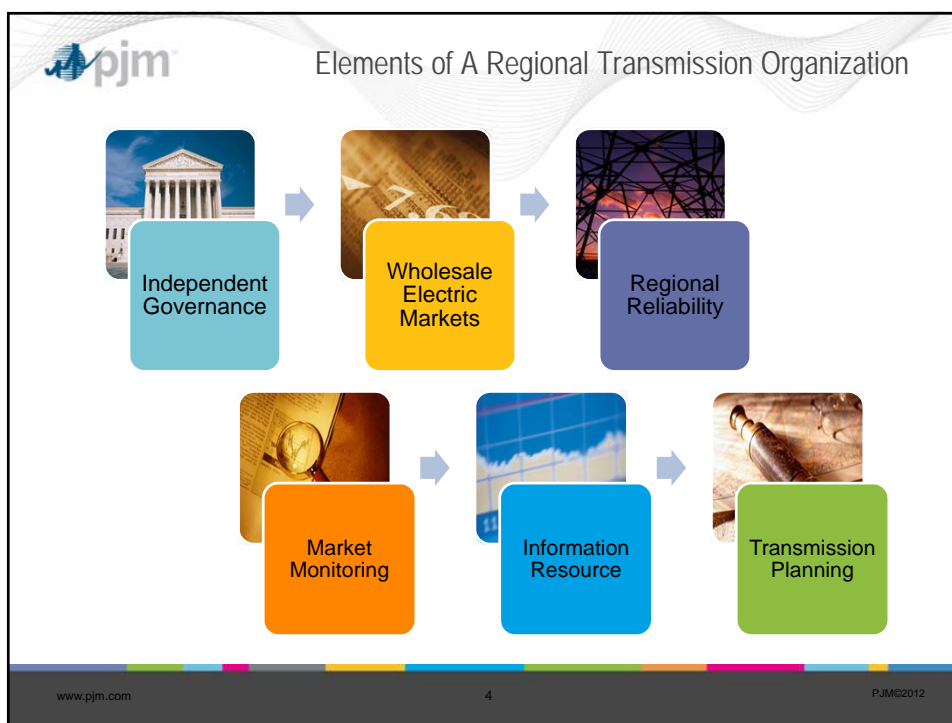
PJM operates the regional transmission grid to ensure reliability in a cost-effective manner and operates the world's largest competitive wholesale electricity market.

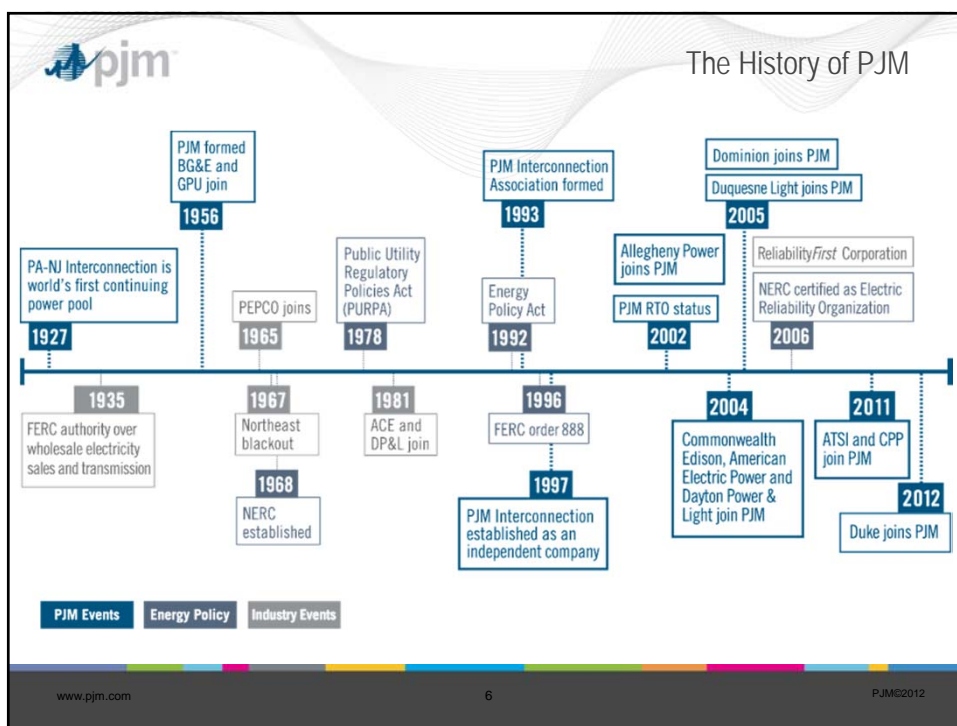
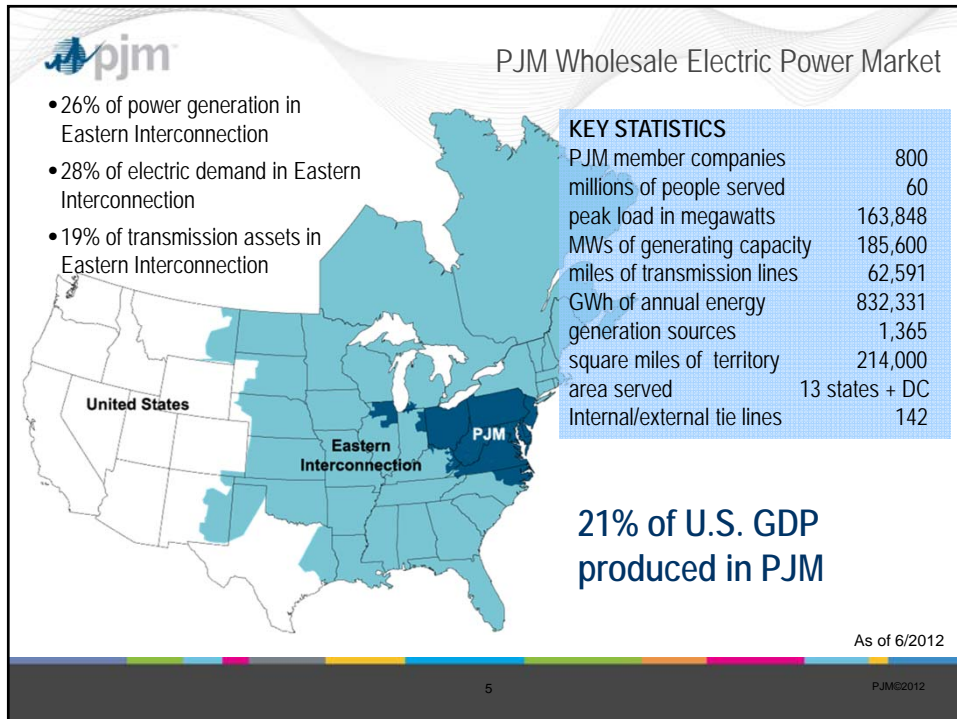
PJM's long-term Regional Transmission Planning Process ensures reliability and economic benefits on a system wide basis.

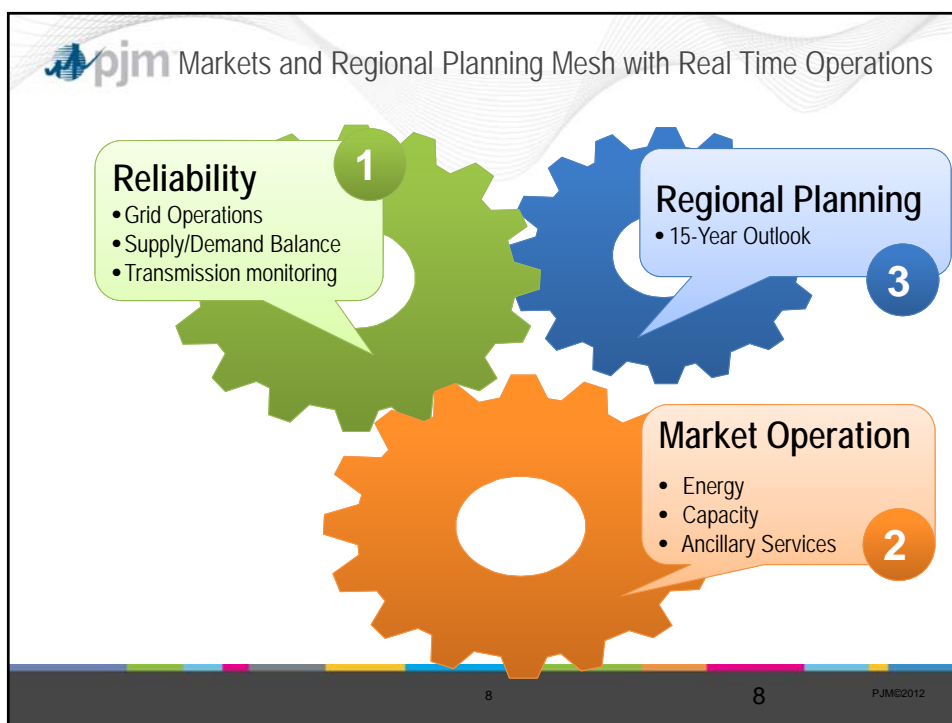
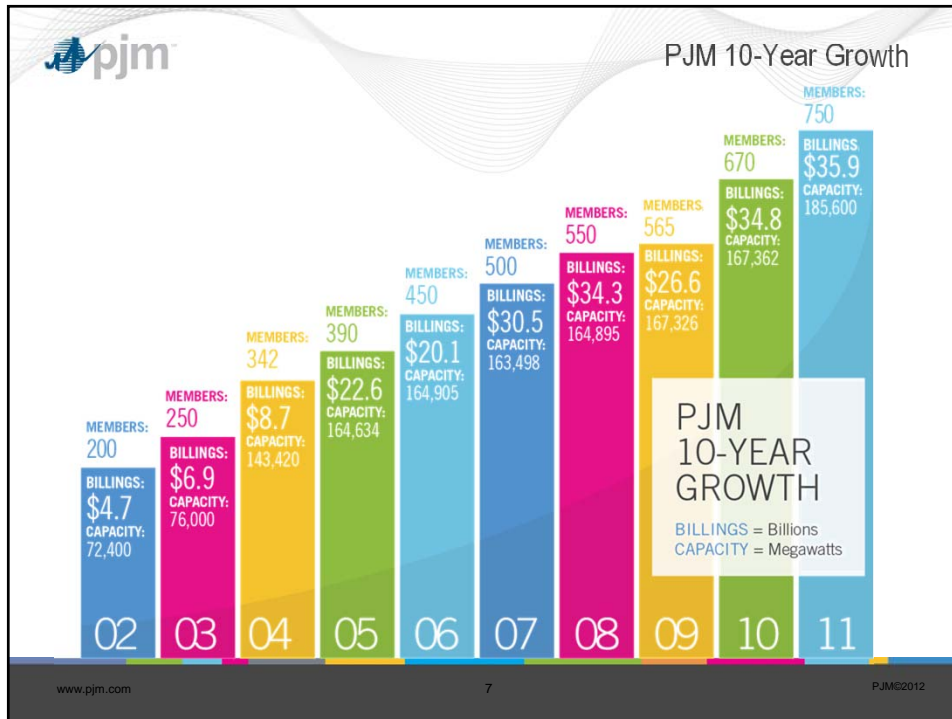
Vision: To be the electric industry leader – today and tomorrow – in reliable operations, efficient wholesale markets, and infrastructure development.

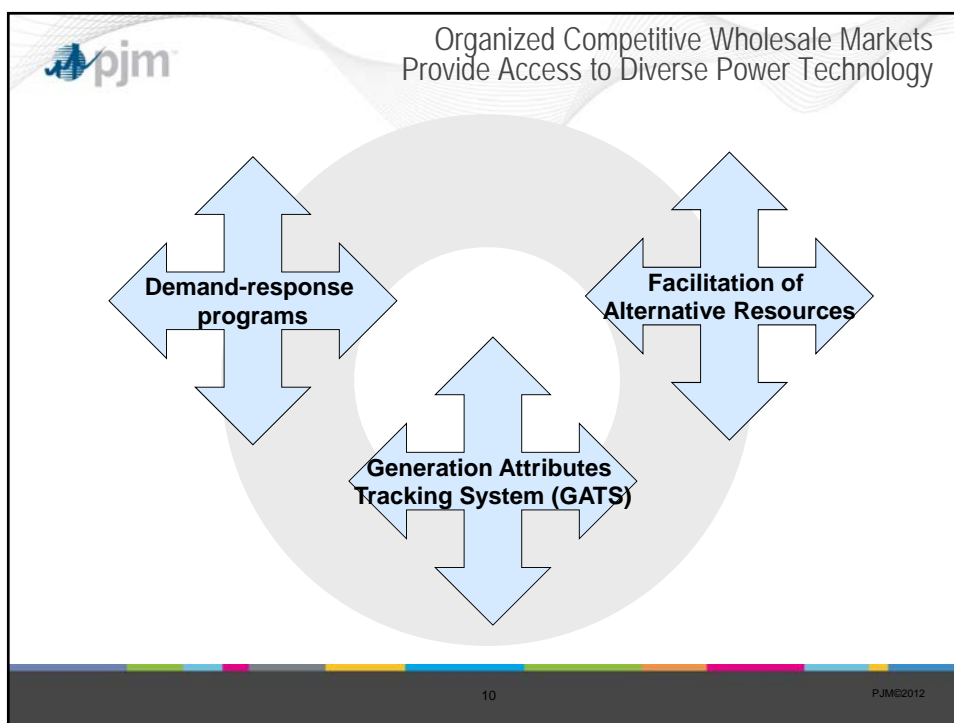
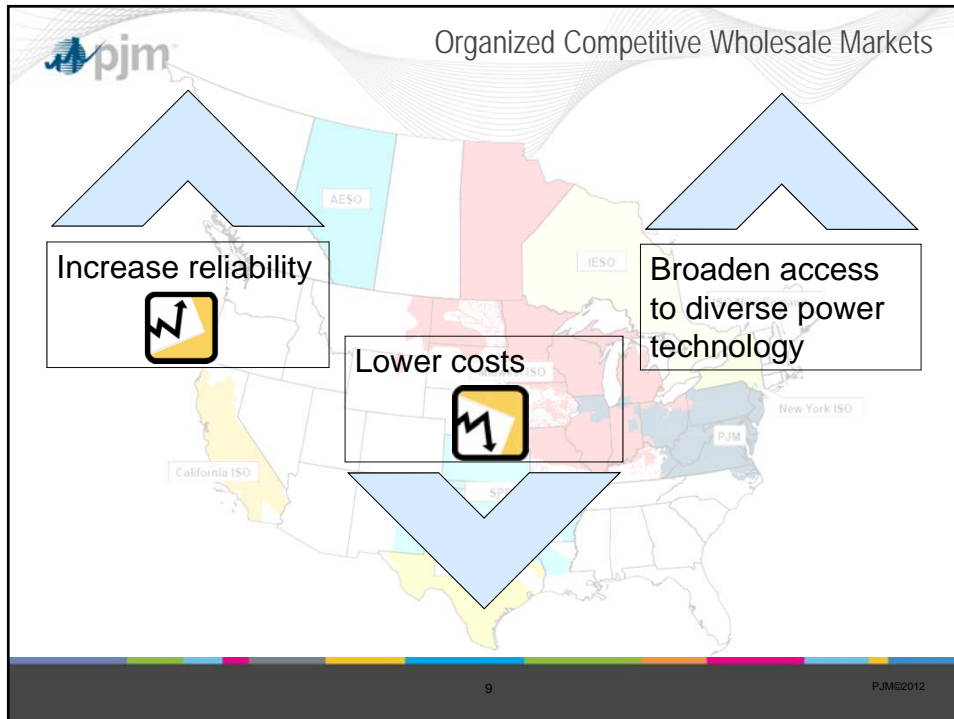



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 **Regional Market Benefits**


Reliability – resolving constraints and economic efficiency – **from \$470 million to \$490 million in annual savings**




Energy production cost – efficiency of centralized dispatch over a large region – **from \$340 million to \$445 million in annual savings**




Generation investment – decreased need for infrastructure investment – **from \$640 million to \$1.2 billion in annual savings**




Grid services – cost-effective procurement of synchronized reserve, regulation – **from \$134 million to \$194 million in annual savings**





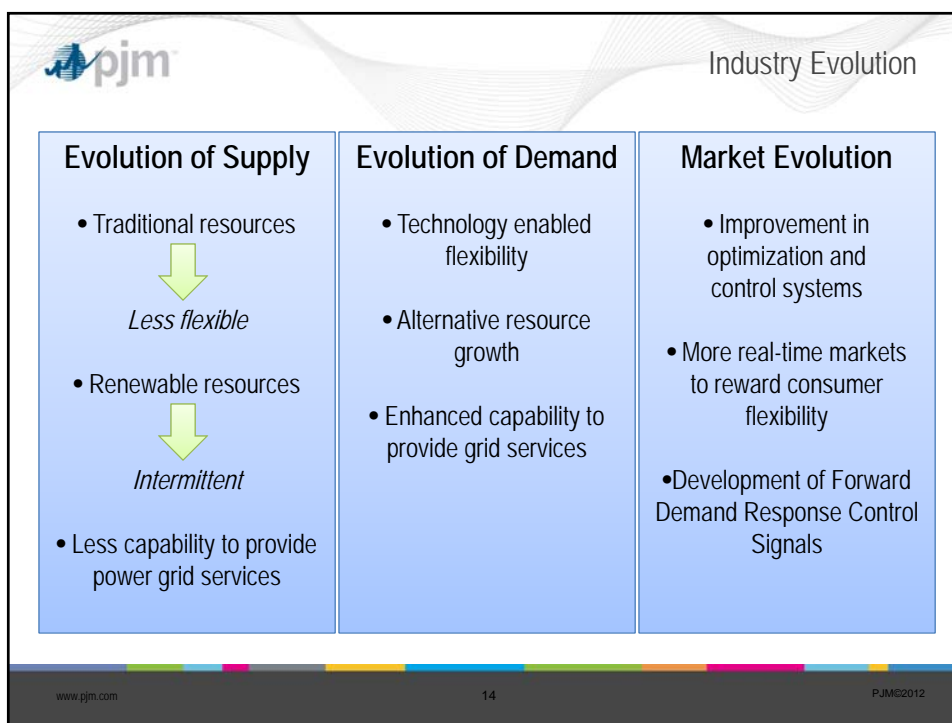
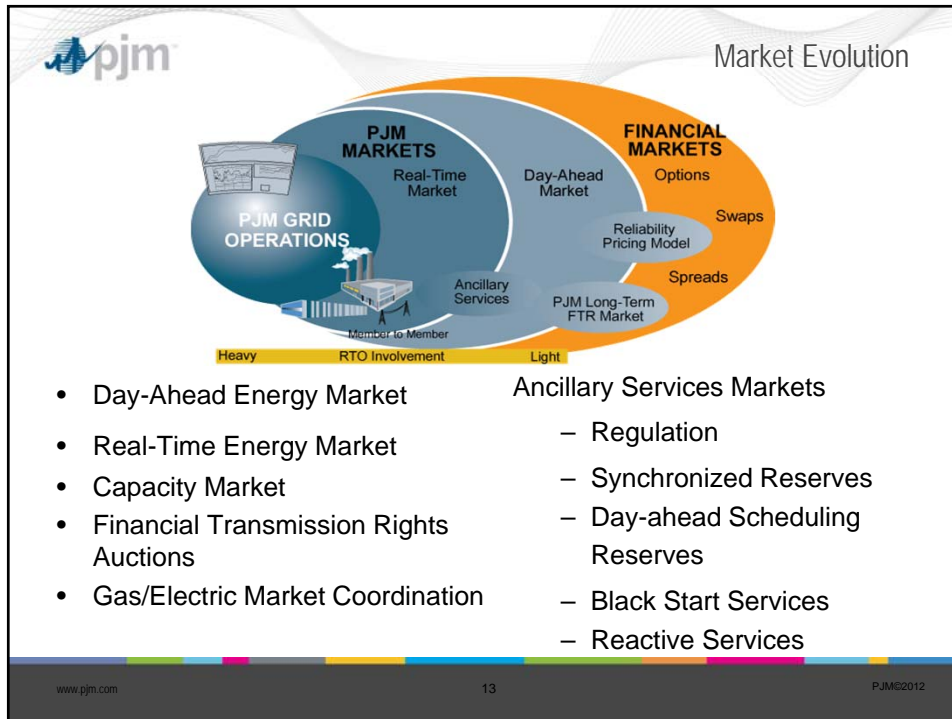
\$2.2 billion in annual savings

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 **Market Benefits**

- Information and price transparency
- Seams elimination
 - Elimination of pancaking
- Reduced prices
- Operational efficiency
- Market liquidity
- Increased system reliability
- Regional transmission planning
 - Transmission investment
 - Generation investment
- Increased demand response
- Support innovation and renewable energy development

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Evolution of Alternative Resources

- Storage
 - Stationary Battery
 - Ancillary Service supply
 - Integration with intermittent resources
 - Water Heaters
 - Compressed Air
 - Electric Vehicles
- Integrated renewable resource and building management systems
- Integrated distributed resources

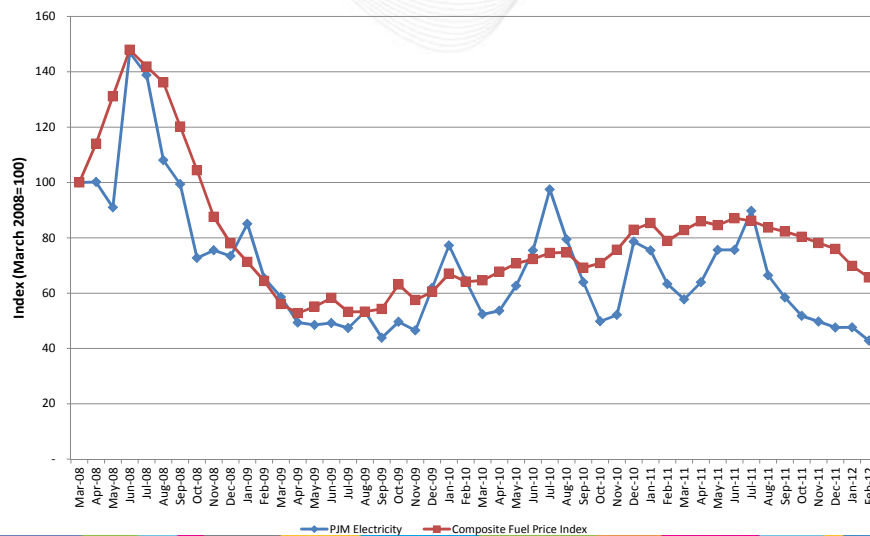
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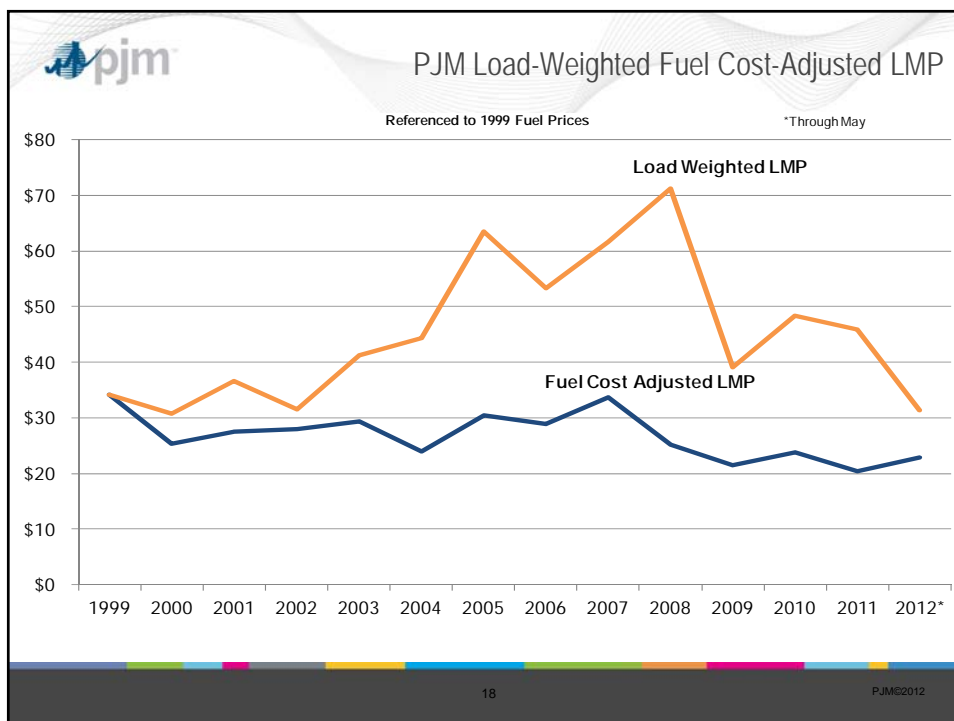
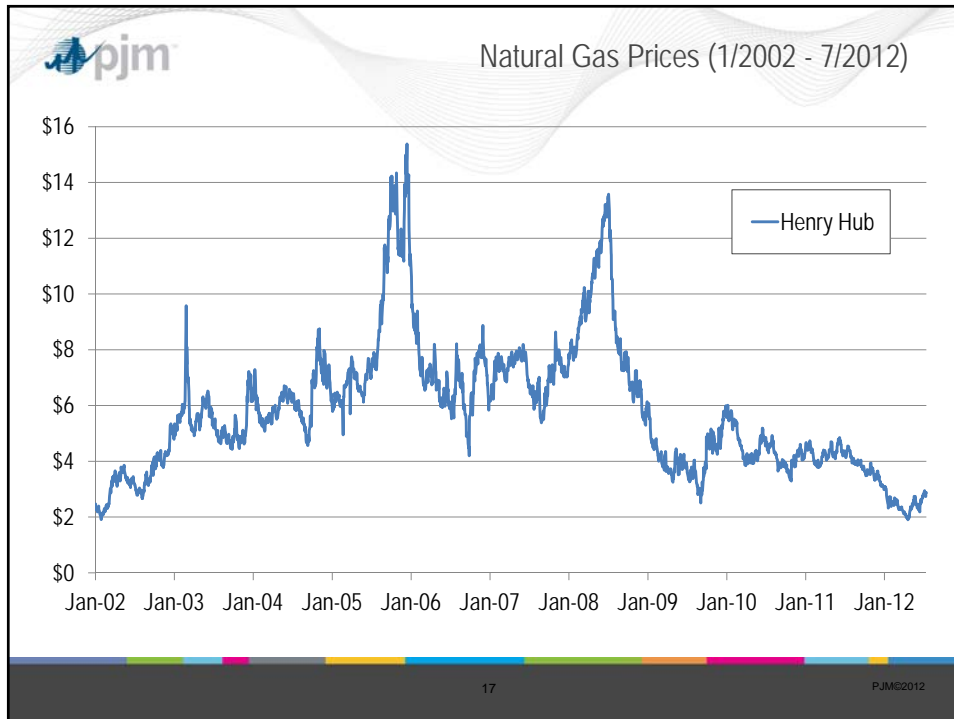



PJM LMP vs. Composite Fuel Price Index
(70% Coal, 25% Natural Gas, 5% Petroleum; March 2008=100)



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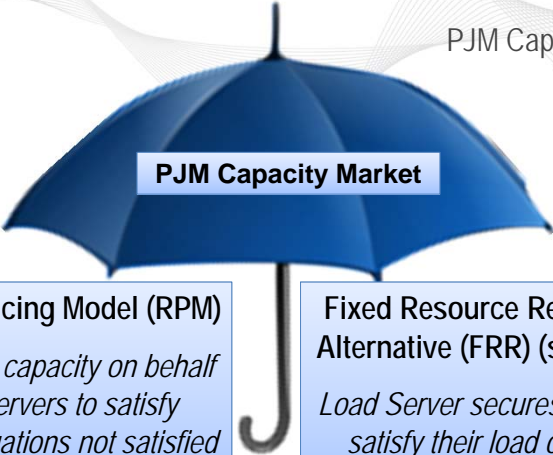
 Capacity vs. Energy

Capacity	Energy
<ul style="list-style-type: none"> • A commitment of a resource to provide energy during PJM emergency. • Capacity revenues paid to committed resource whether or not energy is produced by resource. • Long-term commitment • Daily product 	<ul style="list-style-type: none"> • Generation of electric power over a period of time • Energy revenues paid to resource based on participation in Day-Ahead or Real-Time energy market • Daily / hourly commitment • Hourly or real-time product • \$1000 / MWh offer cap

Capacity, energy & ancillary services revenues are expected, in the long term, to meet the fixed and variable costs of generation resources to ensure that adequate generation is maintained for reliability of the electric grid.

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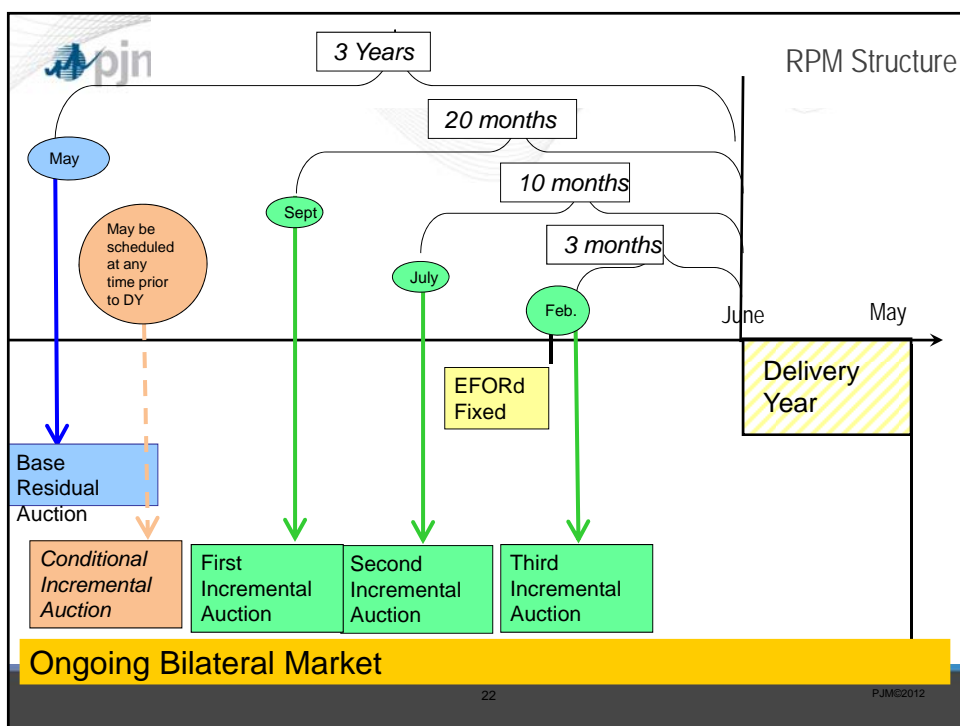
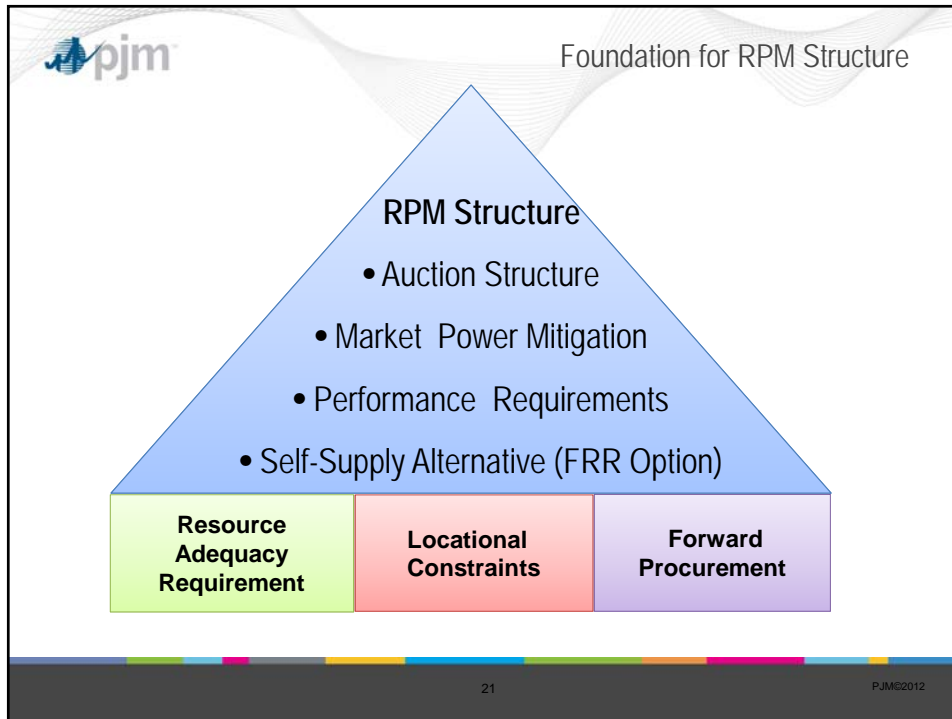
 PJM Capacity Market

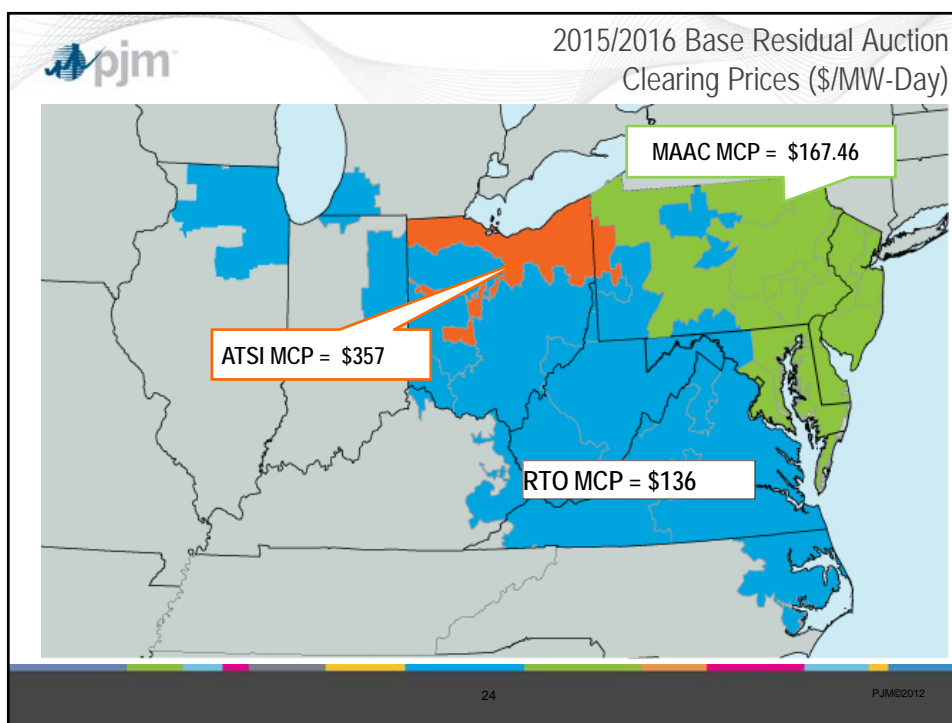
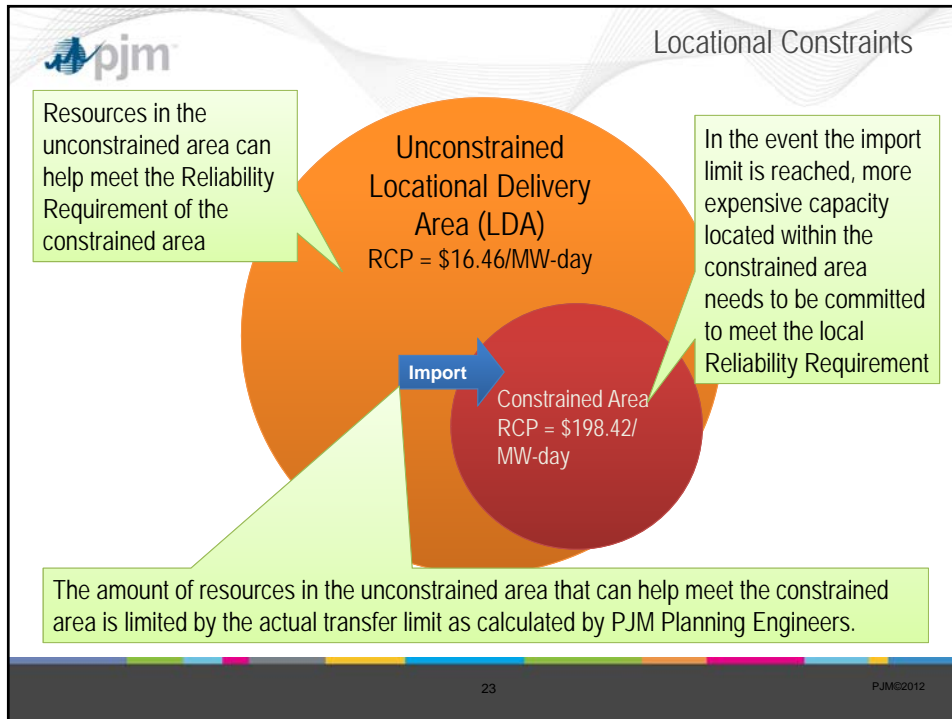


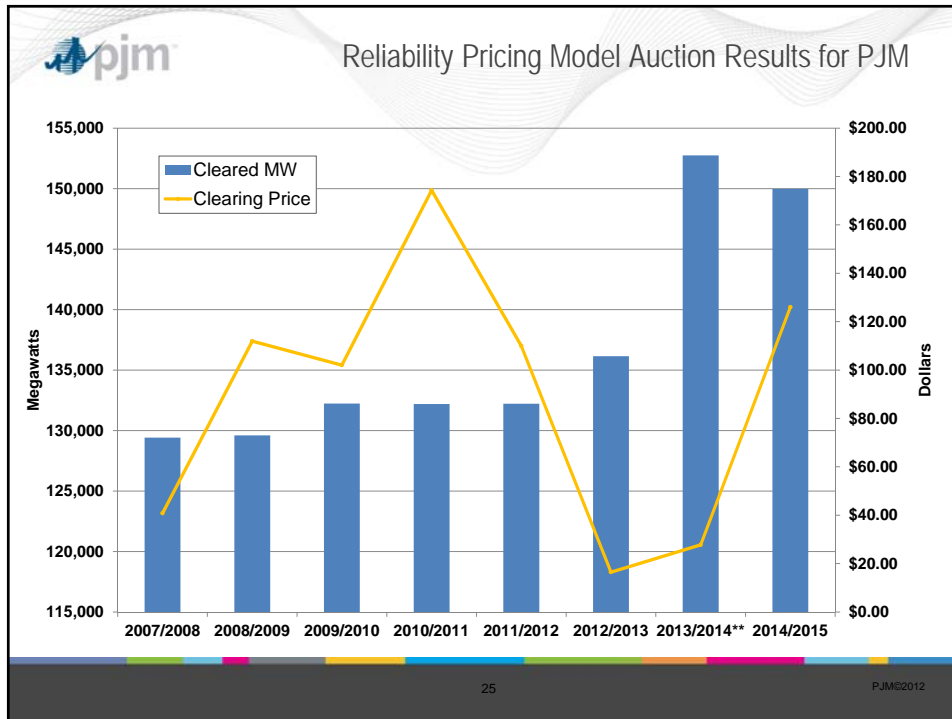
80%	20%
Reliability Pricing Model (RPM) <i>PJM secures capacity on behalf of Load Servers to satisfy capacity obligations not satisfied through self-supply.</i>	Fixed Resource Requirement Alternative (FRR) (self-supply) <i>Load Server secures capacity to satisfy their load obligation.</i>


PJM Capacity Market is designed to ensure adequate availability of resources that can be called upon to ensure the reliability of the electric grid.

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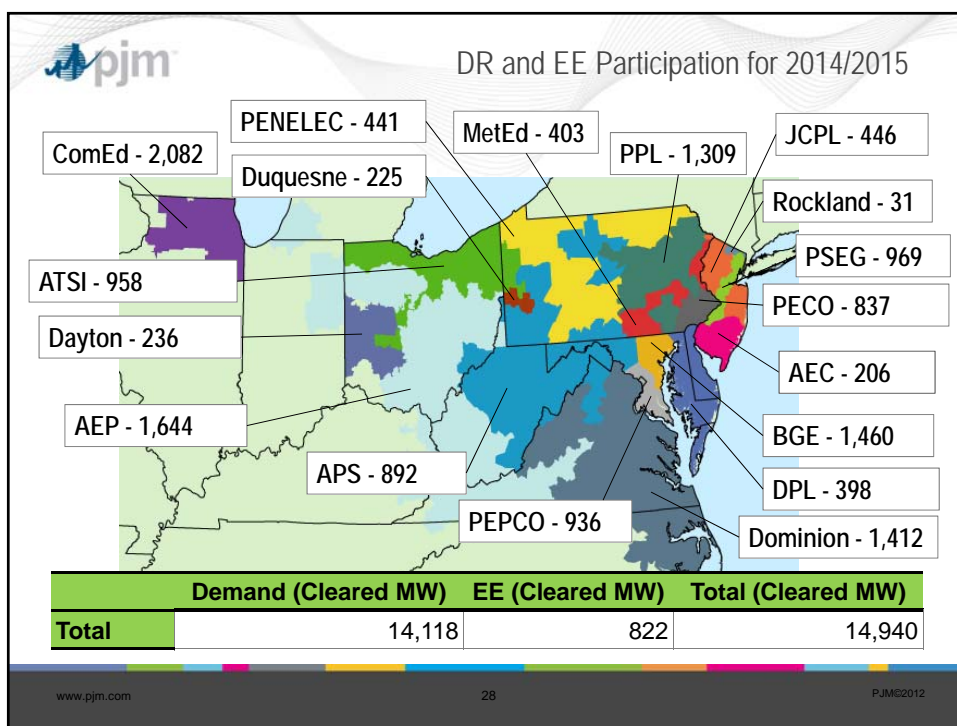
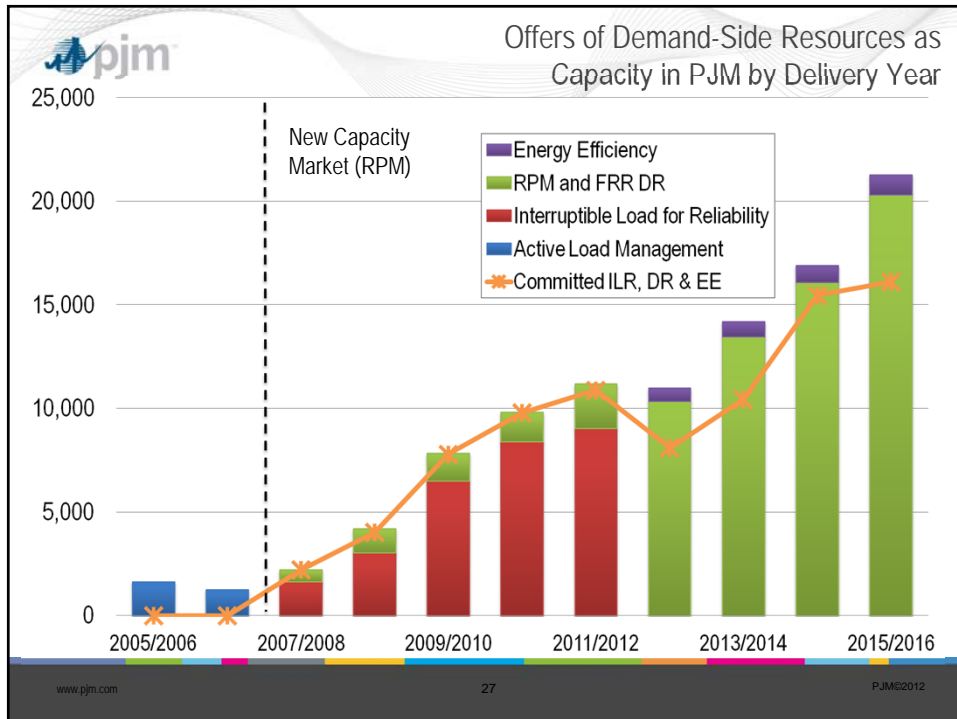


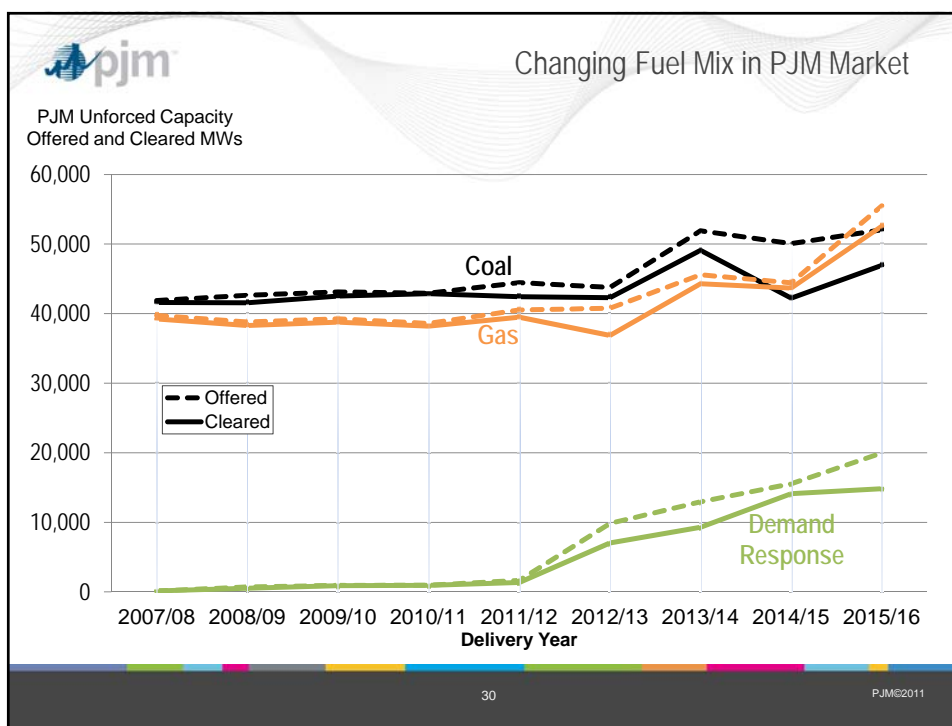


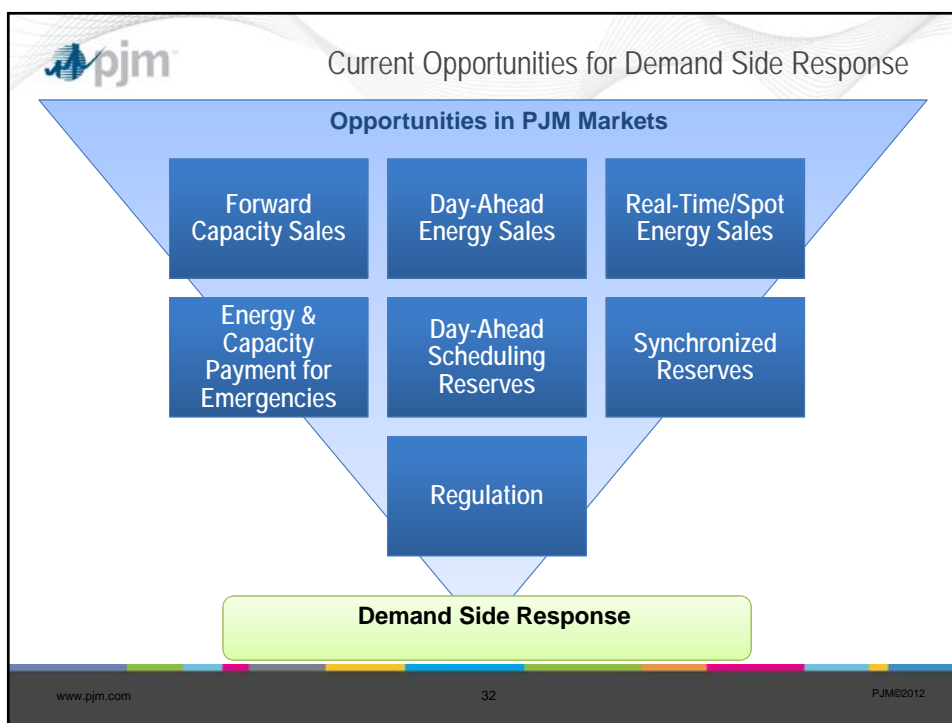
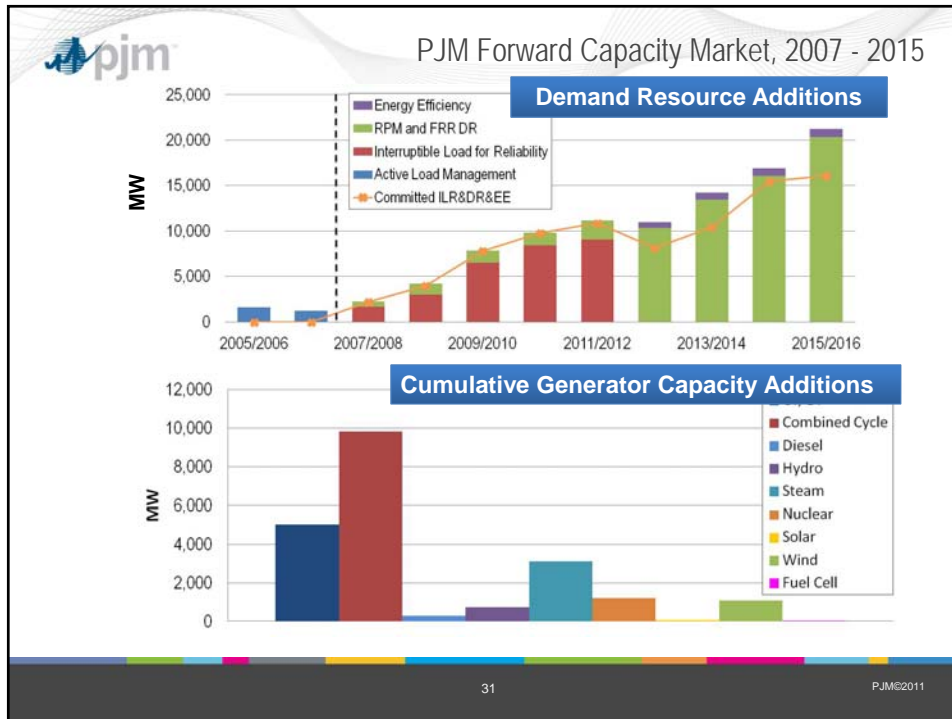
 Capacity Resources


- Generation
- Transmission
- Demand Response (DR)
- Energy Efficiency

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 PJM Demand Response

EMERGENCY

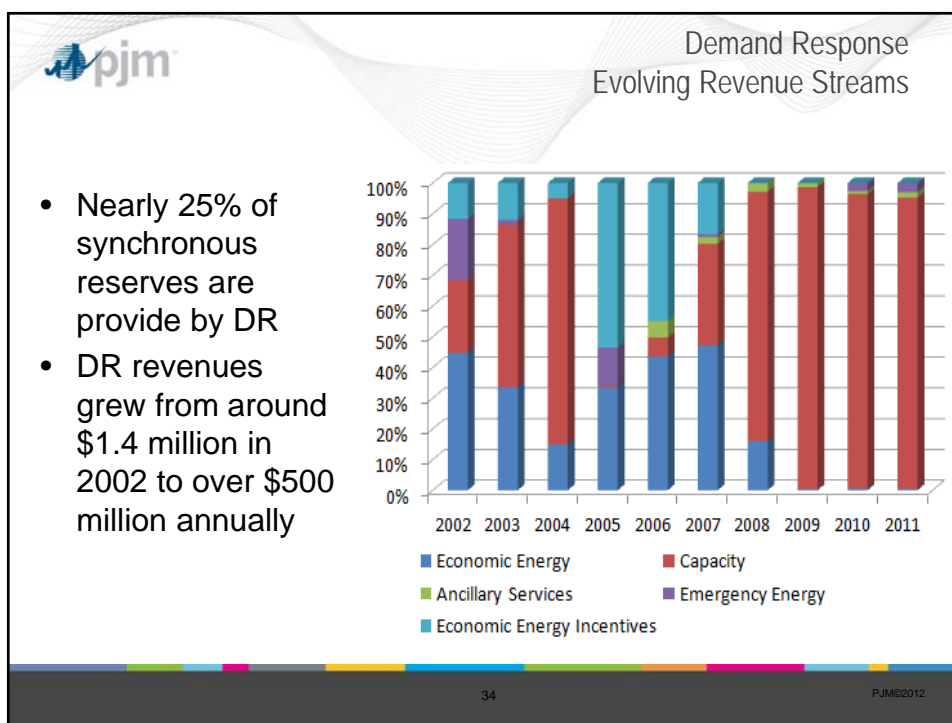
Designed to provide a method by which end-use customers may be compensated by PJM for reducing load during an emergency event.

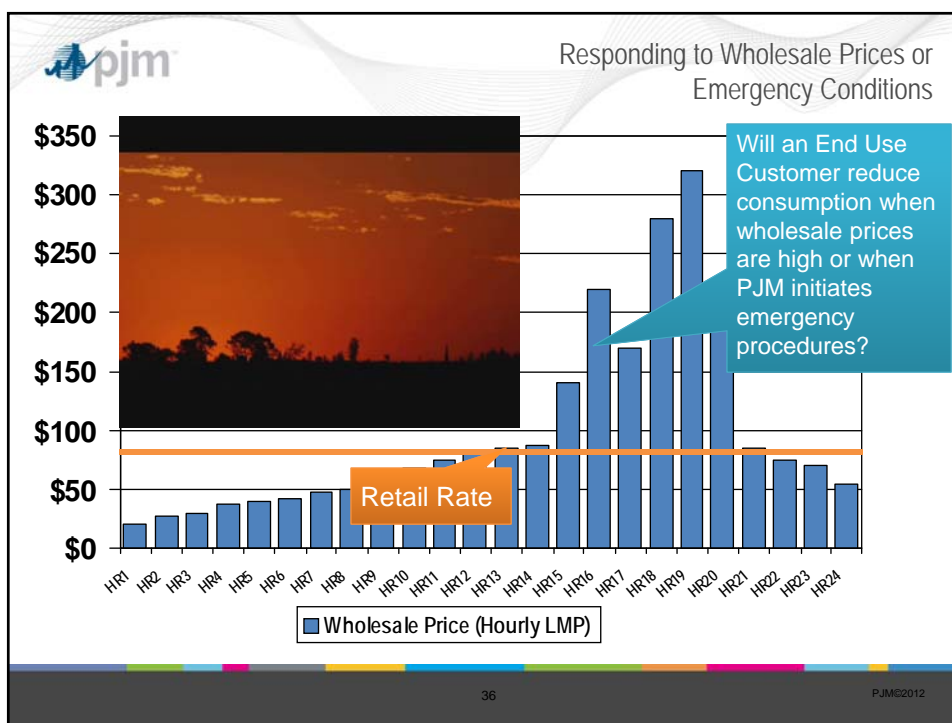
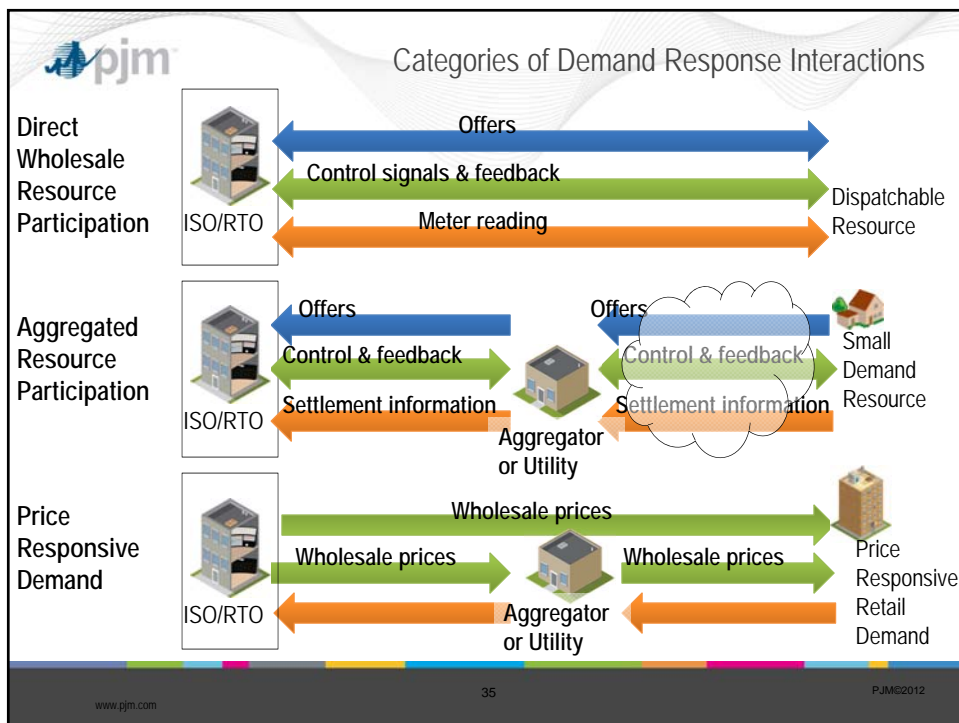
ECONOMIC

Designed to provide an incentive to customers or curtailment service providers to reduce consumption when PJM LMP prices are high.

Load Response = Demand Side Response (DSR)

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Steven R. Herling



Steven R. Herling is Vice President of Planning at PJM Interconnection. He is responsible for the oversight of the System Planning Division which includes Transmission Planning, Interregional Planning, Interconnection Projects, Interconnection Analysis, and Resource Adequacy Planning.

Mr. Herling has been involved extensively in the development of PJM's regional transmission expansion planning process and resource adequacy planning process. Recently, he has been actively involved in the development of a number of new backbone transmission projects on the PJM system as well as efforts to enhance coordination of planning activities across ISO/RTO boundaries.

Prior to joining PJM, Mr. Herling worked for the General Public Utilities Service Corporation in systems operations and the American Electric Power Service Corporation in bulk transmission planning. Mr. Herling earned a bachelor of science degree in electric power engineering and a master of engineering degree in electric power engineering, both from Rensselaer Polytechnic Institute. He is a licensed professional engineer in the state of Ohio.

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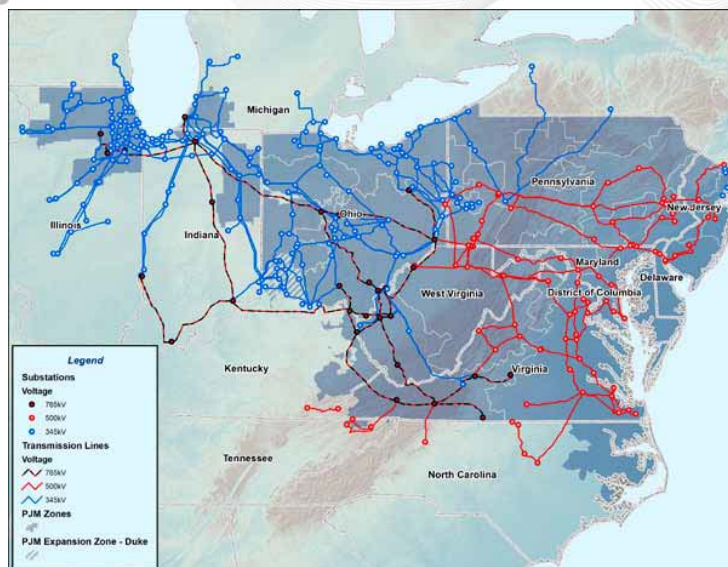
PJM Regional Transmission Expansion Plan (RTEP) Overview

Steve Herling
Vice President, Planning
PJM Interconnection
September 5, 2012

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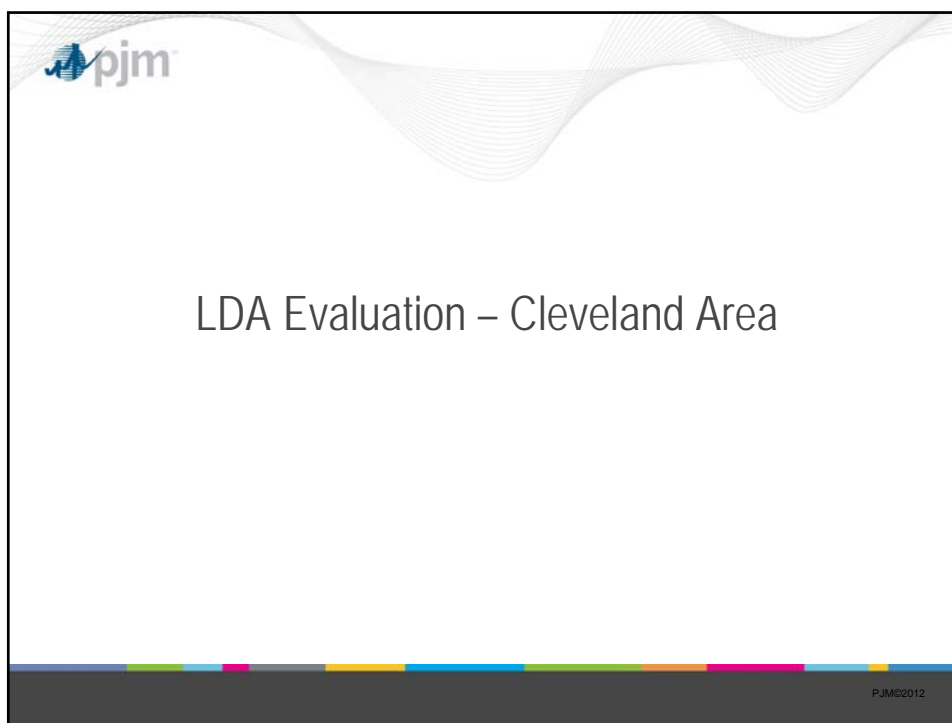
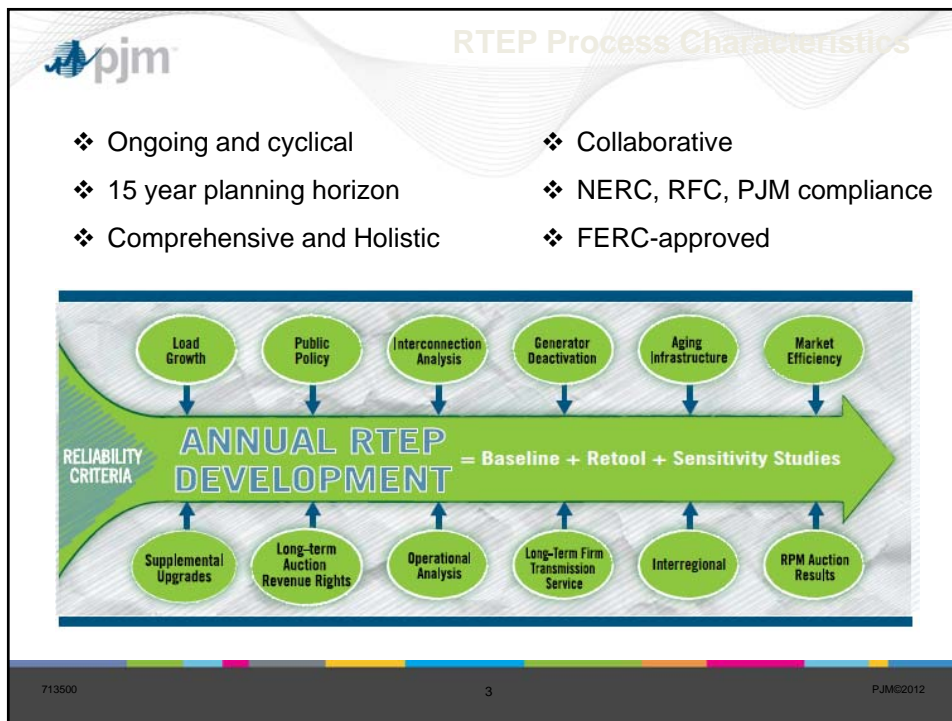
Scope - PJM Backbone Transmission System

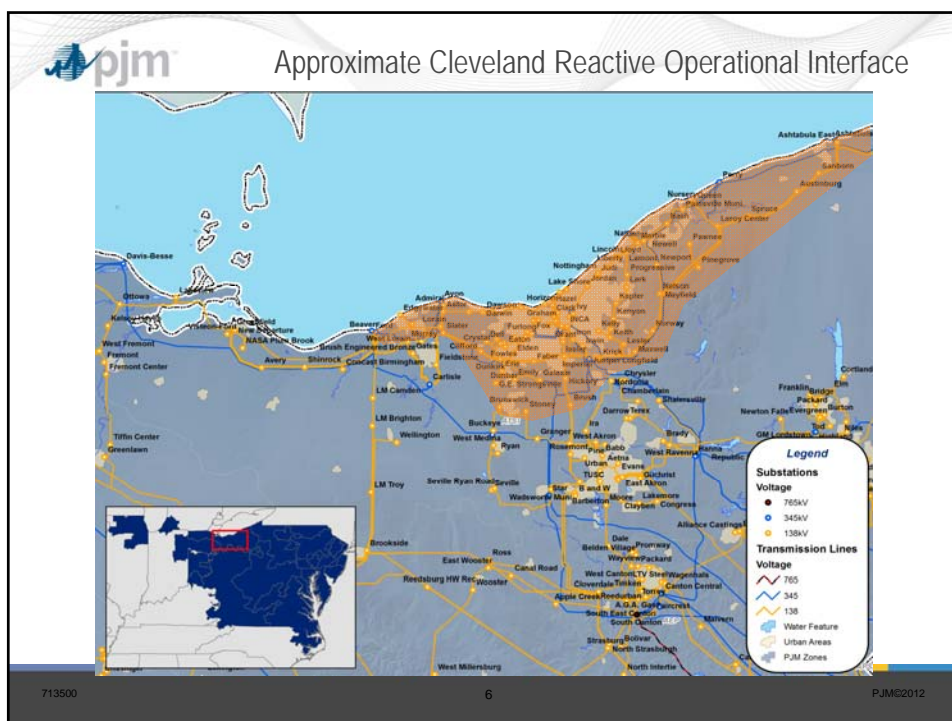
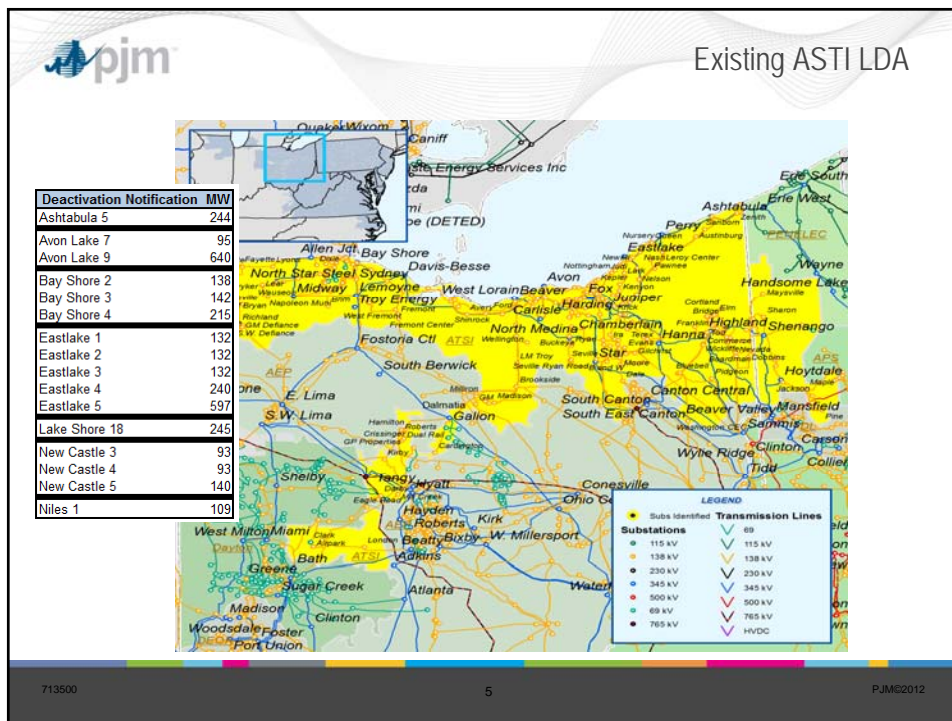


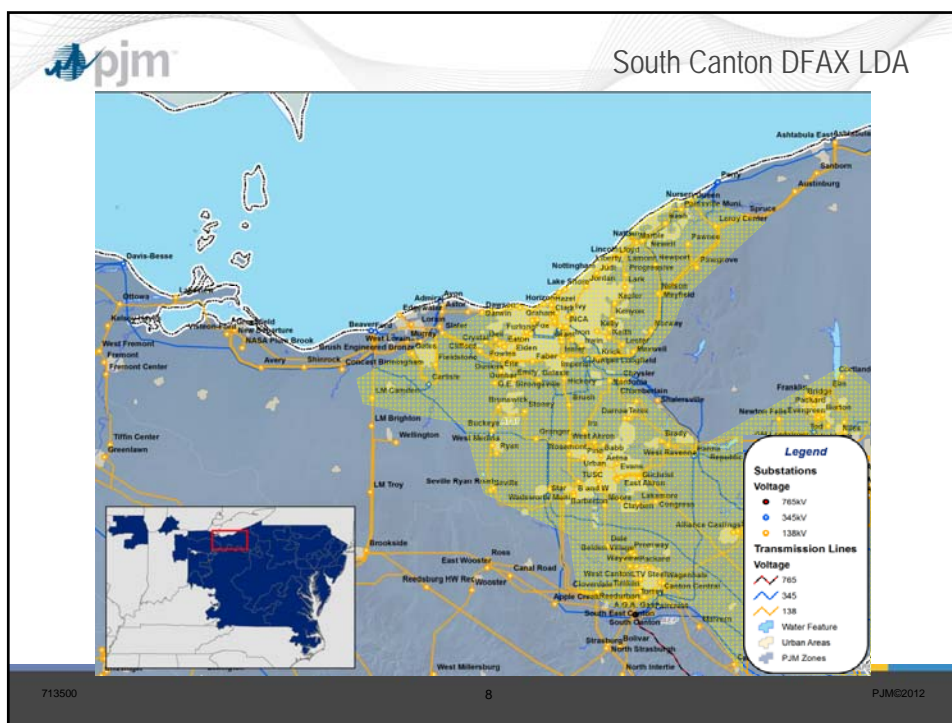
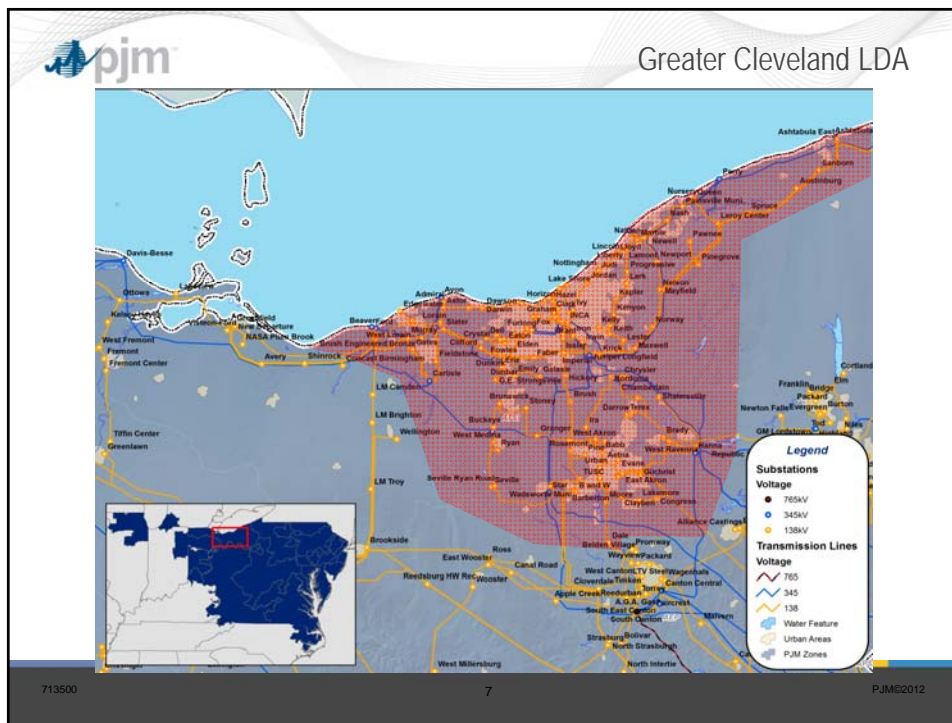
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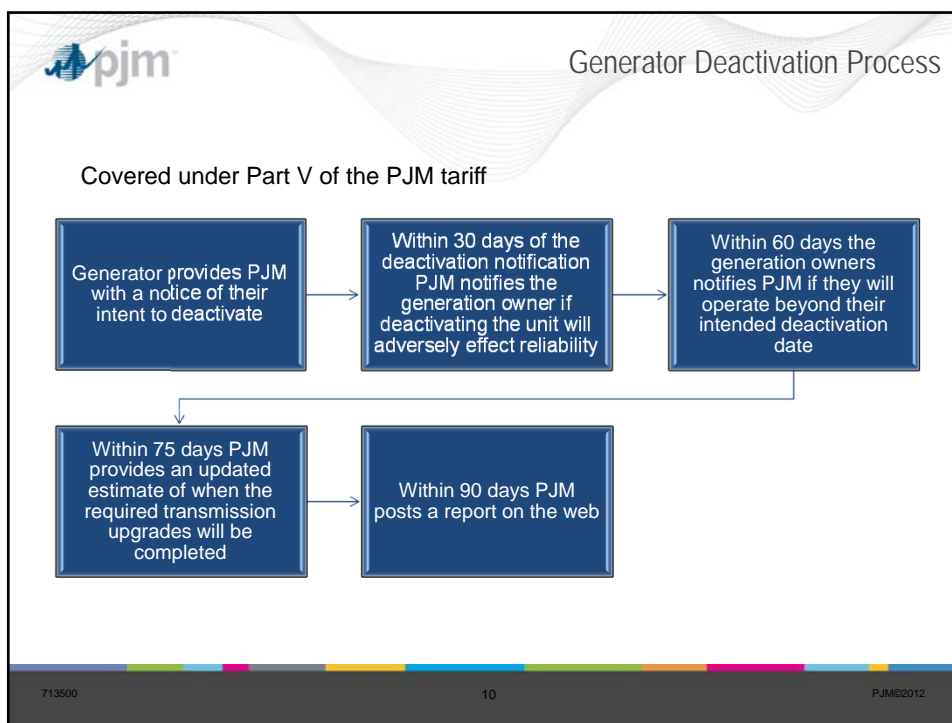
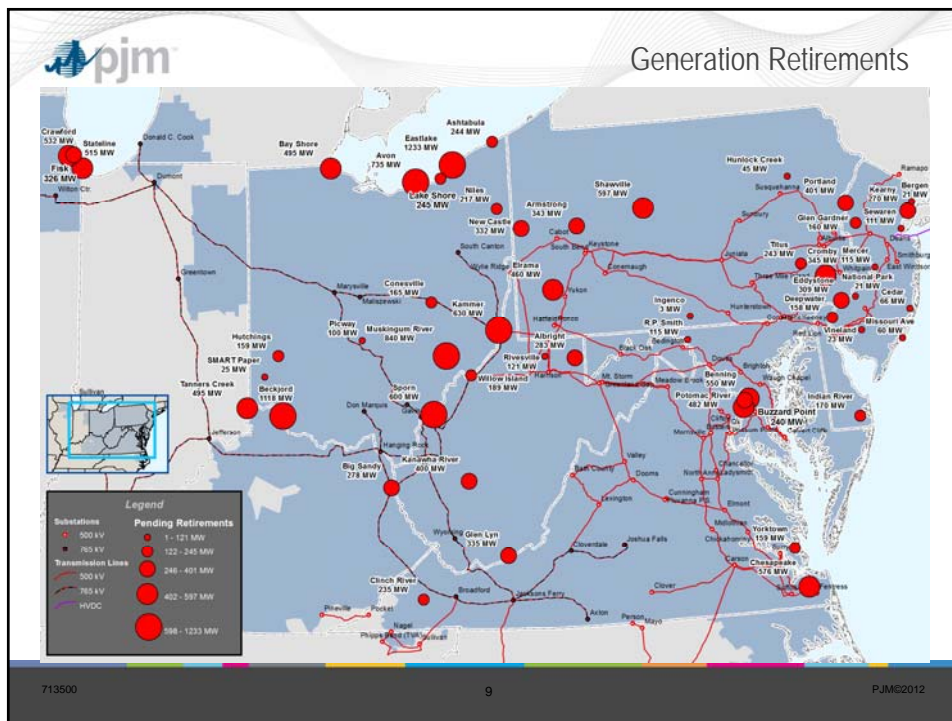
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 Deactivation Status			
Unit	Trans Zone	Requested Deactivation Date	PJM Reliability Status
Chesapeake 1 & 2, Yorktown 1	DOM	12/31/2014	Reliability Analysis complete. Impacts identified. Upgrades expected to be completed by June 2015.
Chesapeake 3 & 4	DOM	12/31/2015	Reliability Analysis complete. Impacts identified. Upgrades expected to be completed by June 2016.
Bergen 3; Burlington 8; National Park 1; Mercer 3; Sewaren 6	PSEG	6/1/2015	Reliability Analysis Complete. Impacts identified and expected to be resolved in three - four years. Working with affected TO to finalize upgrade schedule.
Armstrong 1 & 2; Bayshore 2-4; Eastlake 4-5; R Paul Smith 3 & 4	ATSI/AP	9/1/2012	Reliability analysis complete. Impacts identified and expected to be resolved by June 2016. Further refinement of the reliability analysis, required upgrades, and generator deactivation schedule continues. Unit will deactivate as scheduled. See posting - FE Generator Deactivation Study Results and Required Upgrades.
Ashtabula 5; Eastlake 1-3; Lake Shore 18	ATSI	9/1/2012	Reliability analysis complete. Impacts identified and expected to be resolved by June 2016. Further refinement of the reliability analysis, required upgrades, and generator deactivation schedule continues. Unit will continue to operate as upgrades to transmission system are constructed - estimated till June 1, 2015. See posting - FE Generator Deactivation Study Results and Required Upgrades
Walter C Beckjord 1	DEOK	5/1/2012	Reliability Analysis complete - no impacts identified.
Walter C Beckjord 2-6	DEOK	4/1/2015	Reliability Analysis complete - impacts identified - upgrades scheduled to be completed by June 2014

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 Deactivation Status			
Unit	Trans Zone	Requested Deactivation Date	PJM Reliability Status
Albright 1-3; Rivesville 5 & 6; Willow Island 1 & 2	APS	9/1/2012	Reliability Analysis complete - impacts identified - upgrades scheduled to be completed by May 2013. Thus generator can be allowed to deactivate as scheduled on 9/1/2012 assuming all upgrades are still on track to be completed as scheduled.
New Castle 3-5; New Castle Diesels A & B	ATSI	4/16/2015	Reliability Analysis complete - impacts identified - upgrades scheduled to be completed by June 2015. Thus generator can be allowed to deactivate as scheduled.
Portland 1 & 2; Glen Gardner CT 1-8	MetEd	1/7/2015	Reliability Analysis complete - impacts identified - upgrades and operating procedures expected to be in place by May 2015 to allow generators to deactivate as scheduled.
Elrama 1-3	DUQ	6/1/2012	Reliability Analysis complete - impacts identified - upgrades scheduled to be completed by June 2014. Unit deactivated on June 1, 2012.
Elrama 4	DUQ	6/1/2012	Reliability Analysis complete - impacts identified - upgrades scheduled to be completed by June 2014. Evaluating options. Unit to be kept in service until October 1, 2012, pending analysis of outages required to implement required system upgrades
Shawville 1-4; Titus 1-3	PenElec	4/16/2015	Reliability Analysis complete - impacts identified - upgrades and operating procedures expected to be in place by May 2015 to allow generators to deactivate as scheduled.
Niles 1	ATSI	6/1/2012	Reliability Analysis complete - impacts identified - upgrades scheduled to be completed by June 2014. Evaluating options. Unit to be kept in service until October 1, 2012, pending analysis of outages required to implement required system upgrades

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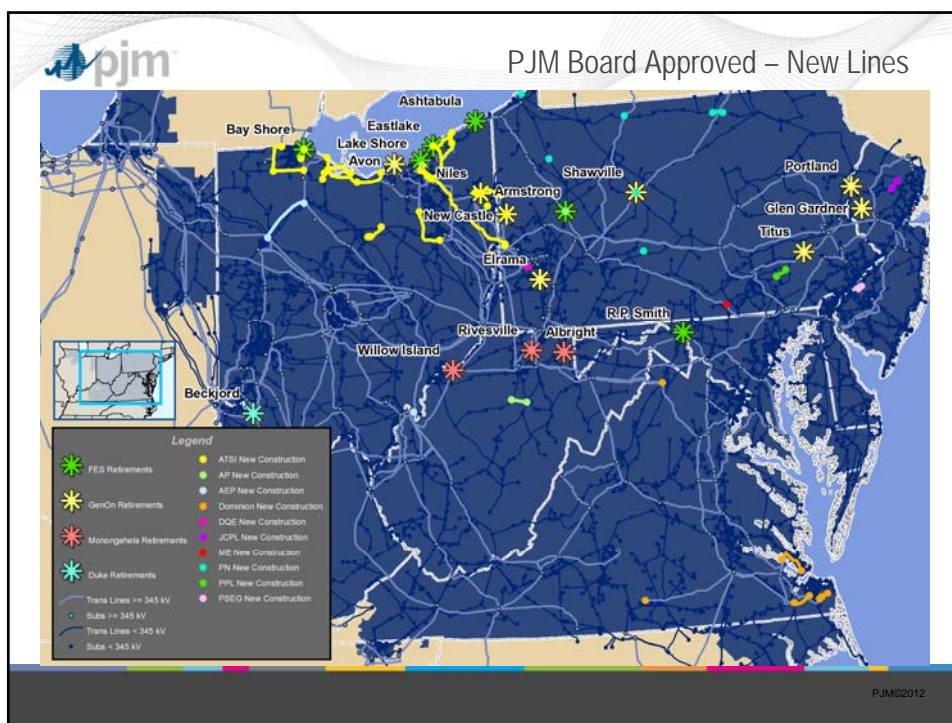
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Deactivation Status			
Unit	Trans Zone	Requested Deactivation Date	PJM Reliability Status
Niles 2	ATSI	6/1/2012	Reliability Analysis complete - impacts identified - upgrades scheduled to be completed by June 2014. Unit deactivated on June 1, 2012.
Fisk Street 19, Crawford 7 & 8	ComEd	12/31/2012	Reliability Analysis Complete. No impacts identified.
Conesville 3	AEP	12/31/2012	Reliability Analysis complete - impacts identified - upgrades scheduled to be completed by June 2014. PJM continues to finalize details of required upgrades and completion dates.
Big Sandy 1; Clinch River 3; Glen Lyn 5 & 6; Kammer 1-3; Kanawha River 1 & 2; Muskingum River 1-4; Pickway 5; Sporn 1-4; Tanner Creek 1-3	AEP	6/1/2015	Reliability Analysis complete - impacts identified - upgrades scheduled to be completed by June 2015.
Avon Lake 7 & 9	ATSI	4/16/2015	Reliability Analysis complete - impacts identified - upgrades scheduled to be completed by May 2015
Sewaren 1-4	PSEG	6/1/2015	Reliability Analysis complete. No impacts expected with PSEG contemplating re-use of Capacity Rights for a new generation project
Cedar 1 & 2; Deepwater 1 & 6; Missouri Ave CT B, C & D	AE	5/31/2015	Reliability Analysis complete - impacts identified - upgrades scheduled to be completed by May 2015
Hutchings 1 & 2	Dayton	6/1/2015	Reliability Analysis complete. No impacts identified
Smart Paper (St. Clair)	DEOK	8/10/2012	Reliability Analysis complete. No impacts identified
Hutchings 4	Dayton	6/1/2013	Reliability Analysis Underway

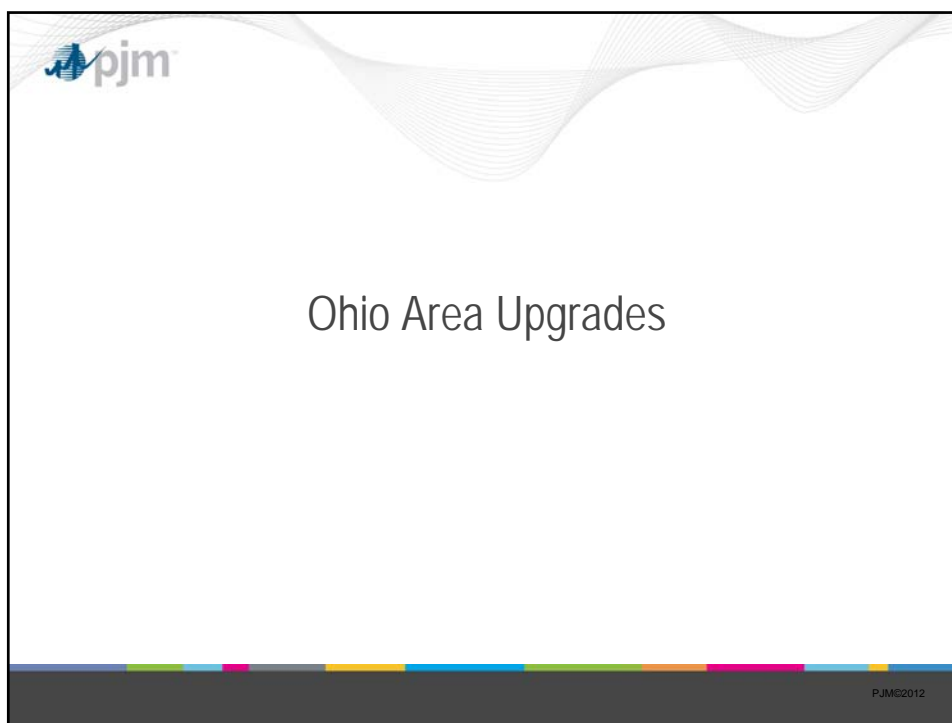
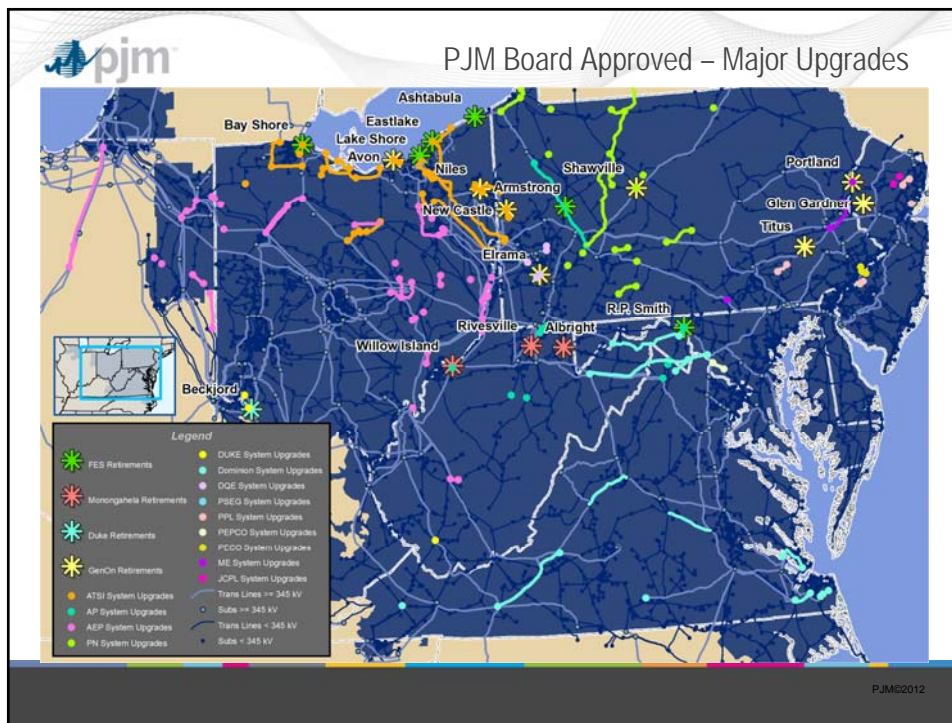
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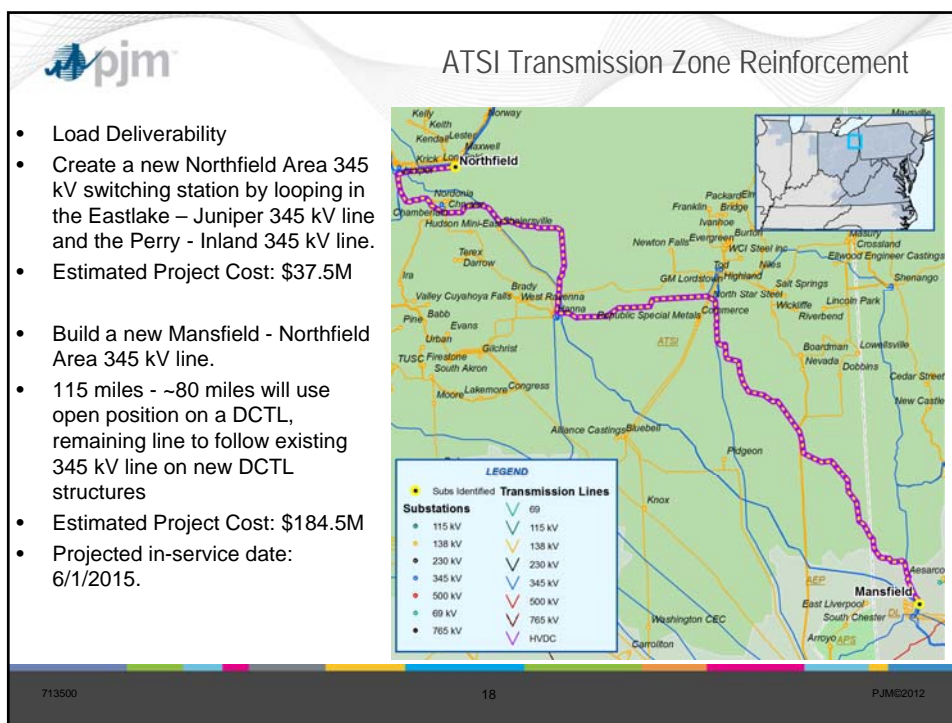
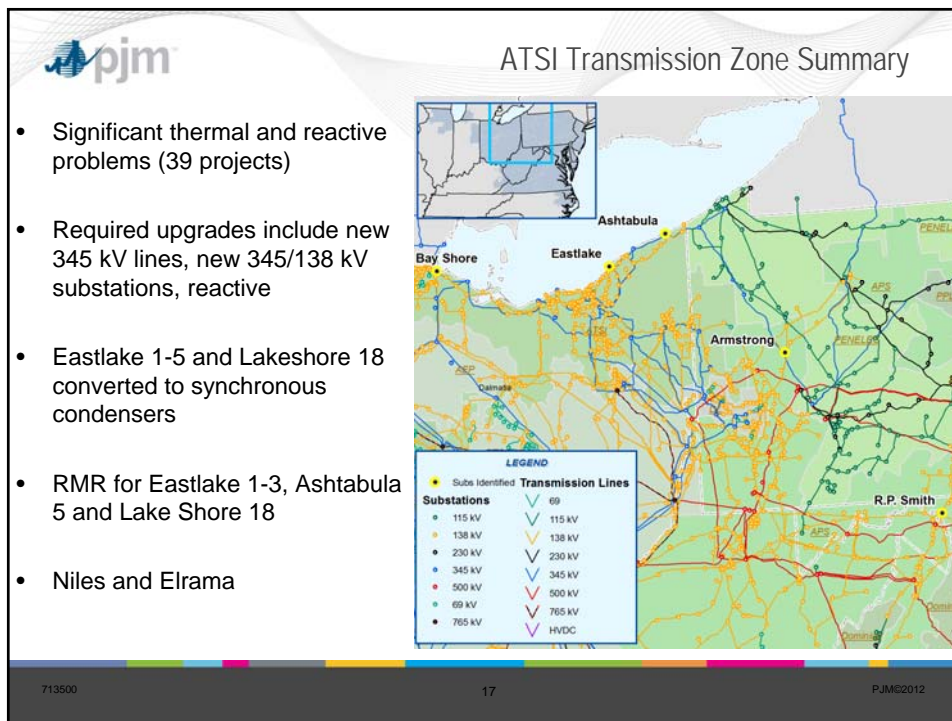
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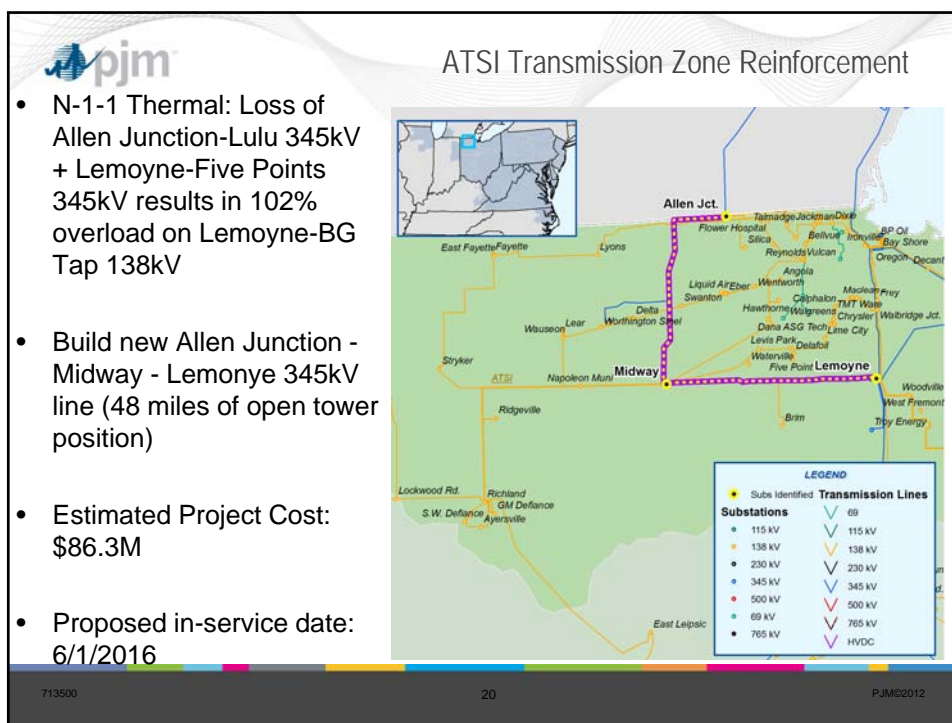
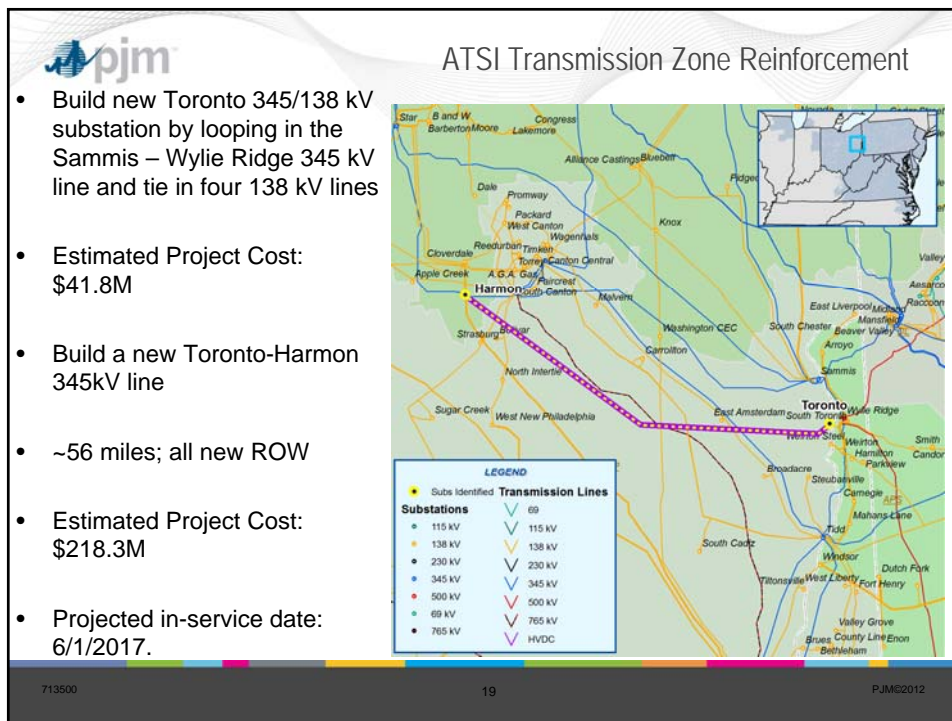
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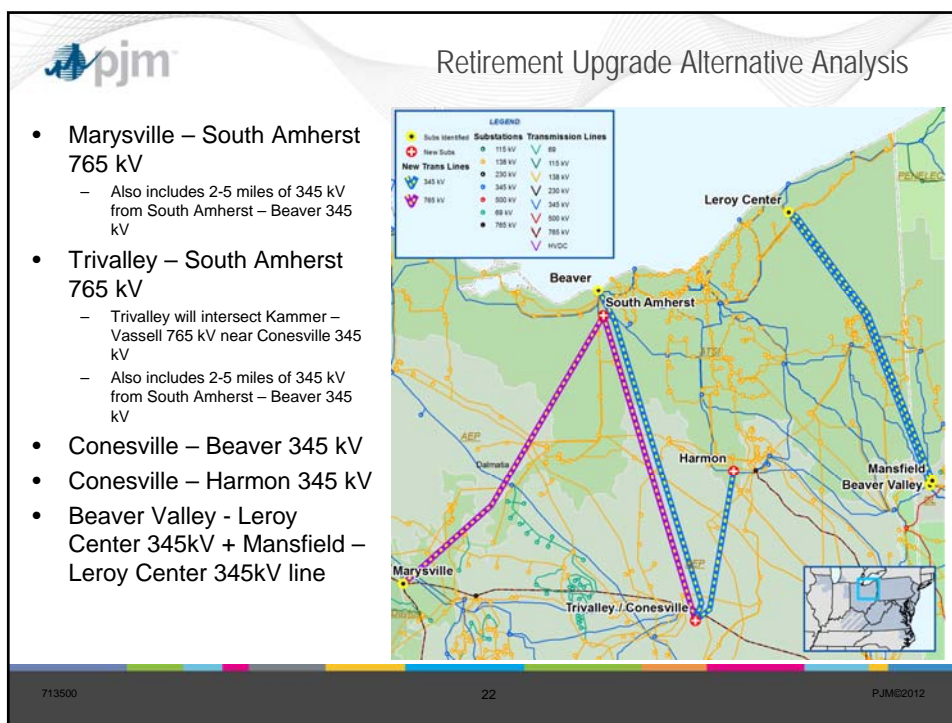
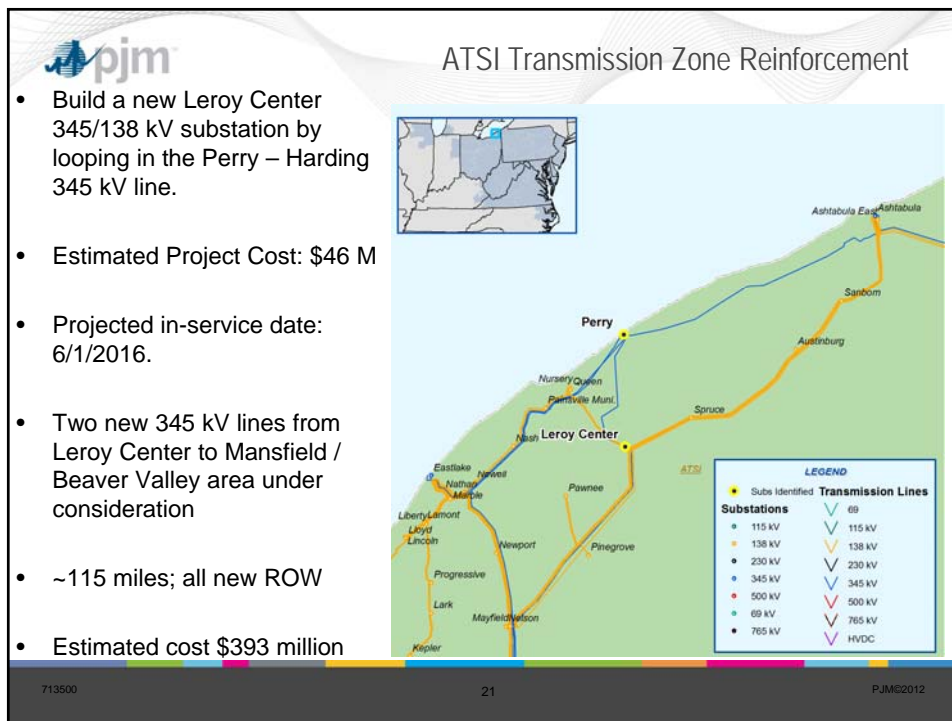



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 AEP Deactivations

Conesville 3
Requested deactivation date: 12/31/2012


**Big Sandy 1; Clinch River 3; Glen Lyn 5 & 6; Kammer 1-3;
Kanawha River 1 & 2; Muskingum River 1-4; Pickway 5;
Sporn 1-4; Tanner Creek 1-3**
Requested deactivation date: 6/1/2015

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 AEP Deactivations - Conesville 3; Big Sandy 1; Clinch River 3; Glen Lyn 5 & 6; Kammer 1-3; Kanawha River 1 & 2; Muskingum River 1-4; Pickway 5; Sporn 1-4; Tanner Creek 1-3

AEP Transmission Zone

- Overload on Waterford – Muskingum River 345 kV line in generation deliverability and N-1-1 analysis involving a combination of outages including loss of Belmont – Kammer 765 kV and/or Marysville – Flatlick 765 kV line
- Proposed Solution: Reconductor or rebuild Sporn – Waterford – Muskingum River 345 kV line
- Estimated Project Cost: \$200M
- Expected in-service date: 6/1/2015



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